

# ARIZONA

OPPORTUNITY FOR ALL



Governor Doug Ducey



FOUNDATIONS

KEY GOALS

STATE KEY FUNCTIONS

GOAL COUNCIL CHAIR



AGENCY KEY FUNCTIONS

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| <ol style="list-style-type: none"> <li>Setting and implementing successful best practices in educational policy that foster critical thinking, communication and collaboration</li> <li>Creating Arizona standards, assessments, and accountability systems that are meaningful</li> <li>Recruiting and retaining quality educational professionals</li> <li>Closing the achievement gap for low-income and minority students</li> <li>Providing access and choice to high-quality early learning opportunity</li> <li>Promoting rigorous pathways to postsecondary education based on each student's interests</li> <li>Strengthening the alignment of education outcomes to workforce needs</li> </ol> | <ol style="list-style-type: none"> <li>Setting economic policy</li> <li>Making it easier to do business and embracing "start-up state" positioning</li> <li>Developing, retaining, and attracting skilled workers</li> <li>Expanding, retaining, and attracting businesses</li> <li>Raising Arizona's positive profile nationally and internationally</li> <li>Maintain and expand Arizona's critical public assets and infrastructure</li> </ol> | <ol style="list-style-type: none"> <li>Setting health and natural resource policy</li> <li>Promoting active and healthy people</li> <li>Conserving resources for multiple benefits</li> <li>Ensuring healthy food supply and drinking water</li> <li>Protecting air quality</li> <li>Ensuring appropriate access to healthcare services</li> <li>Ensuring healthy homes and workplaces</li> <li>Preserve water supply for future use</li> </ol> | <ol style="list-style-type: none"> <li>Setting safety policy</li> <li>Enforcing laws</li> <li>Deterring criminal activity</li> <li>Protecting children and families</li> <li>Providing law enforcement and fire services</li> <li>Managing Corrections</li> <li>Mitigating risk through prevention and education</li> <li>Promoting safe workplaces</li> <li>Coordinating emergency readiness</li> <li>Ensuring safe travel</li> </ol> | <ol style="list-style-type: none"> <li>Planning and reviewing performance</li> <li>Improving processes</li> <li>Attracting, developing, and retaining talent</li> <li>Delivering world-class procurement</li> <li>Driving innovative IT solutions</li> <li>Optimizing physical assets</li> <li>Managing risk</li> <li>Balancing the budget</li> </ol> |
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LEAD MEASURES

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| <ol style="list-style-type: none"> <li>Student attendance rates</li> <li>Increasing the number of A &amp; B schools</li> <li>Improvement of C, D and F schools</li> <li>Higher-quality school leadership</li> <li>Teacher retention</li> <li>Teacher pay</li> <li>Students enrolled in college &amp; career preparedness programs</li> <li>Postsecondary degrees, certifications &amp; credentials for low-income students</li> <li>Education investment</li> </ol> | <ol style="list-style-type: none"> <li>New company formations</li> <li>Housing costs</li> <li>New construction permits</li> <li>Overnight visitors</li> <li>Skilled worker apprenticeships</li> <li>Unemployment rate</li> <li>Labor force participation</li> <li>Public infrastructure investment</li> <li>Private sector capital investment</li> <li>Tort liability</li> <li>Foreign direct investment</li> </ol> | <ol style="list-style-type: none"> <li>Nursing visits for perinatal high risk</li> <li>Teens in pregnancy prevention program</li> <li>Physicians using prescription drug monitoring database</li> <li>Small drinking water system compliance</li> <li>Colorado River water conserved</li> <li>Underserved food areas</li> <li>Delivery of mental health services</li> <li>Hunt/Fish license sales</li> </ol> | <ol style="list-style-type: none"> <li>Uniform crime report data</li> <li>Sexual assault evidence collected/kits</li> <li>Removal rate of children from unsafe homes</li> <li>Permanency within 12 months of removal</li> <li>Workplace safety</li> <li>Emergency response plans</li> <li>Wildfire plans</li> <li>Former inmate community supervision program completion</li> <li>Fire risk to people and places</li> <li>Traffic stops</li> <li>DUI arrests</li> <li>Child seats installed/inspected</li> </ol> | <ol style="list-style-type: none"> <li>State employees</li> <li>Regrettable attrition</li> <li>IT Performance</li> <li>Administrative rules eliminated</li> <li>Cost savings</li> <li>Arizona Management System adoption</li> <li>Transactions online</li> <li>Speed of service</li> <li>Taxpayer satisfaction</li> </ol> |
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**Government at the Speed of Business: DECIDE FASTER / RESPOND FASTER / RESOLVE FASTER / MORE SERVICES ONLINE / TAX DOLLARS SAVED**

MISSION MEASURES

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| <p><b>EDUCATION OUTCOMES</b></p> <ol style="list-style-type: none"> <li>Preschool Enrollment</li> <li>3rd Grade Reading</li> <li>8th Grade Math</li> <li>High School Completion</li> <li>College-Going</li> <li>Youth Enrolled in School or Working</li> <li>Postsecondary Attainment</li> </ol> | <p><b>ECONOMIC OUTCOMES</b></p> <ol style="list-style-type: none"> <li>Median household income</li> <li>Total personal income</li> <li>Foreign trade</li> <li>Economic diversity</li> <li>Job growth</li> <li>Total spending by overnight visitors</li> <li>Tax climate</li> <li>Economic freedom</li> </ol> | <p><b>HEALTH OUTCOMES</b></p> <ol style="list-style-type: none"> <li>Air Quality Index</li> <li>Lake Mead level</li> <li>Drinking water quality</li> <li>Park &amp; outdoor recreation</li> <li>Mental health</li> <li>Smoking</li> <li>Drug &amp; alcohol abuse</li> <li>Teen pregnancy</li> <li>Infant mortality</li> <li>Healthy weight</li> </ol> | <p><b>PUBLIC SAFETY OUTCOMES</b></p> <ol style="list-style-type: none"> <li>Juveniles rehabilitated</li> <li>Violent crime</li> <li>Property crime</li> <li>Border strike force seizures</li> <li>Children in out-of-home care</li> <li>Injured workers</li> <li>Traffic fatalities</li> <li>Natural disaster &amp; wildland fire response</li> <li>Acres burned in unwanted wildland fires</li> <li>Recidivism</li> </ol> | <p><b>IMPROVING GOVERNMENT OUTCOMES</b></p> <ol style="list-style-type: none"> <li>Tax Reduction</li> <li>Government Spending</li> <li>Credit Rating</li> <li>Transparency</li> <li>State Debt</li> </ol> |
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